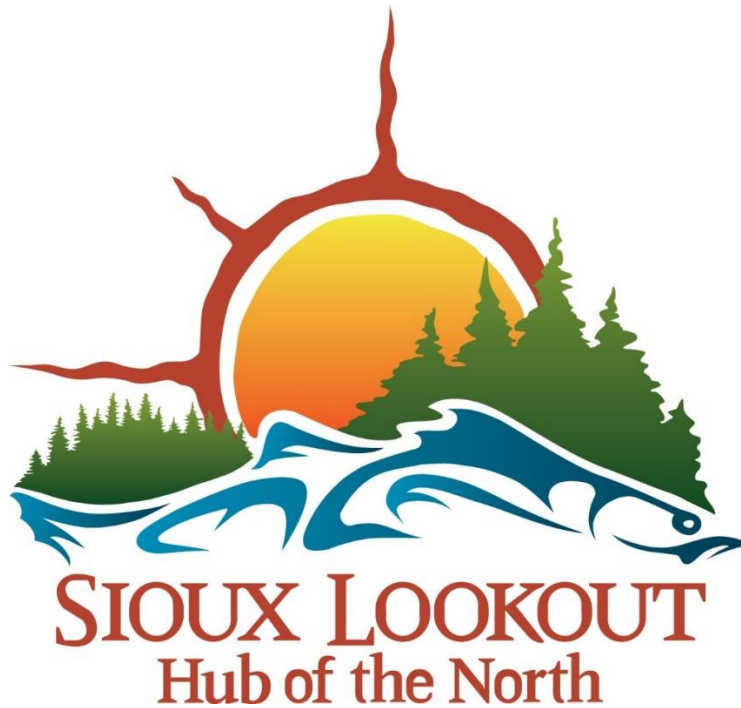


The Corporation of the Municipality of Sioux Lookout

Budget for the Year Ending  
December 31, 2025



Presented on February 11, 2025

## Table of Contents

|   |            |
|---|------------|
| Overview of 2025 Operating Budget Revenue by Department     | Page 2     |
| Overview of 2025 Operating Budget Expenditure by Department | Page 3     |
| Summary of 2025 One Time Operating Expenditures             | Page 4     |
| Summary of 2025 Capital Expenditures                        | Page 6     |
| Summary of 2024 Continuing Capital Expenditures             | Page 13    |
| Breakdown of 2025 Municipal Operating Budget                | Appendix 1 |

**The Corporation of the Municipality of Sioux Lookout  
 Overview of the 2025 Operating Budget Revenue**

| <b><u>Revenues</u></b>         | <b><u>Amounts</u></b>        |
|--------------------------------|------------------------------|
| Administrative Department      | (\$35,000)                   |
| Airport Department             | (\$17,051,820)               |
| Building Department            | (\$135,800)                  |
| By-Law Protection              | (\$211,200)                  |
| Community Transportation       | (\$53,841)                   |
| Corporate Services             | (\$90,550)                   |
| Economic Development           | (\$120,000)                  |
| Emergency Services             | (\$6,500)                    |
| Facilities                     | (\$678,252)                  |
| Human Resources                | (\$18,045)                   |
| Information Technology         | (\$50,000)                   |
| Municipal - Heavy Fleet        | (\$30,401)                   |
| Municipal - Light Fleet        | (\$49,016)                   |
| Planning                       | (\$431,500)                  |
| Public Works                   | (\$14,018)                   |
| Recreation & Culture           | (\$496,350)                  |
| Taxation Levy                  | (\$13,603,074)               |
| Taxation Adjustments           | (\$1,579,116)                |
| Treasury                       | (\$2,661,792)                |
| Utilities - Sanitary Sewer     | (\$1,413,600)                |
| Utilities - Water Distribution | (\$1,798,000)                |
| Waste Management               | (\$736,469)                  |
|                                | <hr/>                        |
|                                | <b><u>(\$41,264,344)</u></b> |

**The Corporation of the Municipality of Sioux Lookout  
 Overview of the 2025 Operating Budget Expenditure**

**Expenditures**

|   |                     |
|---|---------------------|
| Administrative Department                   | \$604,771           |
| Airport Department                          | \$17,051,820        |
| Building Department                         | \$362,696           |
| By-Law Protection                           | \$309,324           |
| Community Transportation                    | \$103,841           |
| Corporate Services                          | \$1,244,579         |
| Economic Development                        | \$296,798           |
| Emergency Services                          | \$834,226           |
| Facilities                                  | \$1,672,886         |
| Human Resources                             | \$498,178           |
| Information Technology                      | \$358,987           |
| Municipal - Heavy Fleet                     | \$512,223           |
| Municipal - Light Fleet                     | \$250,012           |
| Planning                                    | \$704,190           |
| Public Works                                | \$2,287,822         |
| Recreation & Culture                        | \$2,641,998         |
| Taxation Adjustments                        | \$1,338,116         |
| Treasury                                    | \$1,931,319         |
| Utilities - Sanitary Sewer                  | \$1,413,600         |
| Utilities - Water Distribution              | \$1,798,000         |
| Waste Management                            | \$786,000           |
| Provincially Legislated Agencies/Services   | \$3,871,502         |
| Local Agency - Sioux Lookout Public Library | \$391,456           |
|   | <b>\$41,264,344</b> |

**THE CORPORATION OF THE MUNICIPALITY OF SIOUX LOOKOUT  
2025 ONE-TIME OPERATING EXPENDITURES**

The expenditures associated with the following specific initiatives are included in the 2025 Operating Budget.

| <b><u>Descriptions</u></b>         | <b>Amount</b>           | <b>Funded</b>      |
|------------------------------------|-------------------------|--------------------|
| Municipal Strategic Planning       | \$40,000                | Taxation           |
| Union Wage & Pay Equity Evaluation | \$40,000                | Taxation           |
| Telephone System & Website         | \$90,000                | I.T. Reserve       |
| Building Assessments               | \$60,000                | Government Funding |
| Finance Software                   | \$55,000                | Taxation           |
|                                    | <b><u>\$285,000</u></b> |                    |

**Municipal Strategic Planning**

- The 2026-2031 Municipal Strategic Plan will serve as a roadmap for continued growth, sustainability, and enhanced quality of life for the community. The current 2020-2025 Strategic Plan will be expiring this year and the new plan will address emerging challenges and opportunities, prioritizing economic resilience, community well-being, environmental stewardship, and infrastructure needs. Through collaboration with residents, businesses, and stakeholders, the 2025-2030 Strategic Plan aims to create a dynamic vision for the community that aligns with changing needs and leverages new growth opportunities.

**Union Wage and Pay Equity Evaluation**

- The Union Wage and Pay Equity Evaluation project aims to conduct a comprehensive assessment of job responsibilities and compensation for all union positions within our organization. This project is designed to ensure compliance with pay equity legislation, while promoting fair and equitable wages based on accurate, up-to-date job descriptions. Expected outcomes include a clear understanding and collaboration between management and union members reinforcing our commitment to valuing all employees’ contributions to the organization.

**Telephone System & Website**

- Our existing PBX (network-based phone system) is a critical weakness for the Municipality. It is a single point of failure for all communications inbound and outbound should the physical hardware fail or if we suffer a network outage. It is also inflexible and tied to desk phones, prohibiting remote or off-site calling. With a cloud-based PBX UCaaS (Unified Communications as a Service) solution, not only do we eliminate the single point of failure, but create a phone system that can go with our staff anywhere they have an internet connection. This includes voicemail, transcriptions, SMS messaging, video

calls/conferencing, and fax services on top of voice calls. **Budgetopoloy:** Risk Readiness; Smart Money Strategies; Connected Community

#### Building Assessments

- The Municipality is mandated to complete revised building assessments to assist with the legislated Asset Management Plan every five years. In order to update our assessment, the Municipality will need to hire a consulting firm to complete the plans to fulfil the legislative requirements.

#### Finance Software

- The Municipality was notified in September 2024 that the current Municipal Finance Software will become obsolete within the next couple of years. The switch from the current software to the new software will be a two-year process for staff to complete. The Municipality has no choice but to commence this process in 2025. **Budgetopoloy:** Risk Readiness; Smart Money Strategies

**THE CORPORATION OF THE MUNICIPALITY OF SIOUX LOOKOUT  
2025 CAPITAL EXPENDITURES**

| <b>Airport Project - Descriptions</b> | <b>Amount</b>      | <b>Funded</b>                  |
|---------------------------------------|--------------------|--------------------------------|
| Airport ¾ Ton Truck Replacement       | \$ 87,805          | Airport Improvement Fees       |
| Airport Parking Lot Expansion         | \$ 630,190         | Long Term Debt                 |
| Airport Runway Plow Truck Replacement | \$ 575,000         | ACAP & Airport Capital Reserve |
| <b>Total</b>                          | <b>\$1,042,995</b> |                                |

**Airport ¾ Ton Truck Replacement**

- This unit will replace the 2009 3/4-ton. The current body condition of the 2009 along with required front suspension and steering system part replacement requirements, the vehicle currently would not pass a safety inspection. The cost of the required repairs in relation to extending its road worthy lifecycle is limited due to the condition of the vehicle overall and not recommended. This truck is primarily used for snow clearing and sanding of parking lots and service roads, in addition to general purpose use during summer months.
- The 2009 will be repurposed as an airport only service vehicle by replacing the box with a wooden flat deck. The truck would not be licensed and dedicated for use on airport property only, primarily for line painting and crack sealing.

**Airport Parking Lot Expansion**

- Parking deficiencies were identified and initially addressed by completing design for parking lot expansions in the 2024 capital budget. The project is now ready to move into the construction phase.
- The long-term lot adjacent to the terminal building will be expanded adding 24 spots.
- The lower long-term lot adjacent to the terminal access road will be expanded adding 12 spots.

**Airport Runway Plow Truck Replacement**

- This unit replaces the 1994 plow truck. Based on the age and condition of this truck, reliability is an issue. Parts are harder and harder to source, adding extra time to repairs, which poses an issue as this is our main plow truck. This equipment is ACAP fundable. Based on the average of the past 3 years passenger numbers, the ACAP portion of the project is 85%.



**THE CORPORATION OF THE MUNICIPALITY OF SIOUX LOOKOUT  
2025 CAPITAL EXPENDITURES**

| <b>Corporate Services - Descriptions</b>           | <b>Amount</b>   | <b>Funded</b> |
|--|-----------------|---------------|
| <u>Security Camera Upgrades &amp; Installation</u> | <u>\$30,000</u> | I.T. Reserve  |
| <b>Total</b>                                       | <b>\$30,000</b> |               |

Security Camera Upgrades & Installation

- The Municipality of Sioux Lookout continues to experience increasing levels of incidents involving damage to property, criminal acts, and potential liabilities. While a number of security cameras are in use throughout the Municipality, many are over a decade old and of poor and diminishing quality. This project will continue to build on our existing coverage where needs have been identified by staff and improve existing coverage through improved optics and feature sets.



**THE CORPORATION OF THE MUNICIPALITY OF SIOUX LOOKOUT  
2025 CAPITAL EXPENDITURES**

| <b>Emergency Services - Descriptions</b> | <b>Amount</b>    | <b>Funded</b>       |
|--|------------------|---------------------|
| Emergency Services Tools                 | \$ 53,560        | Heavy Fleet Reserve |
| Fire Apparatus                           | \$651,096        | Long Term Debt      |
| <b>Total</b>                             | <b>\$704,656</b> |                     |

**Emergency Services Tools**

- The current tools in service are the only option for the department when responding to a variety of calls as per our established levels of service – including vehicle and airport incidents. One set was taken out of service during its annual service/inspection and is undergoing repair. The back up set is out of service and is not reparable due to cost, age and the scarcity of parts. These tools are a vital life saving equipment: a new 3-piece extrication set (Spreader, Cutter, Ram) is needed.

**Fire Apparatus**

- The Sioux Lookout Fire Service currently has an apparatus in service that requires replacing. The unit is the “go-to” for operations and has served the Municipality well since 2006. However, the unit is beginning to show signs of its age, including unavailability of parts and a documented decline in its annual pump test.
- The replacement unit will be a slightly different configuration and will better suit the needs of the department. Given the projected timelines, the age and condition of the current unit can take up to 18 months for the equipment to be built. Staff will need to order and place a deposit on the new unit in 2025.



**THE CORPORATION OF THE MUNICIPALITY OF SIOUX LOOKOUT  
2025 CAPITAL EXPENDITURES**

| <b>Public Works - Descriptions</b> | <b>Amount</b>    | <b>Funded</b>              |
|------------------------------------|------------------|----------------------------|
| Landfill Loader Transmission       | \$ 30,000        | Landfill Operating Reserve |
| Hydro Pole Replacement             | \$ 35,000        | Road Network Reserve       |
| <u>Asphalt Overlay</u>             | <u>\$305,000</u> | Federal Gas Tax            |
| <b>Total</b>                       | <b>\$370,000</b> |                            |

**Landfill Loader Transmission Rebuild**

- The Loader’s transmission has lost second gear and has been operating as such for over a year; recently the park brake stopped operating properly which is due to the failure in the transmission. Staff recommend having the transmission rebuilt which is less than half the price for a new transmission.

**Hydro Pole Replacement**

- Replacement of Municipally-owned hydro poles: Staff had Sioux Lookout Hydro Inc. complete an assessment on our hydro poles by testing each pole. Sioux Lookout Hydro provided Staff with a list of poles that are in need of immediate replacement, along with condition assessments for other poles, to aid in future replacement planning. Staff are scheduling to replace 10 poles annually.

**Asphalt Overlay – Budgetopoly: Water, Sewer, and Roads**

- Asphalt overlay, as preformed last year, results in vast improvements to the quality of our roads. The selected area for asphalt overlay application this year:
  - First Ave from prince street all the way to Cedar which is 5760m<sup>2</sup> This stretch is heavily traveled and there is almost no infrastructure along that street which makes it a perfect candidate
  - Cedar and First Ave east on Cedar for 50m which is 600m<sup>2</sup>
  - Atwood and first Ave to the entrance of birchwood 720m<sup>2</sup>



**THE CORPORATION OF THE MUNICIPALITY OF SIOUX LOOKOUT  
2025 CAPITAL EXPENDITURES**

| <b>Engineering - Descriptions</b>   | <b>Amount</b>    | <b>Funded</b>      |
|-------------------------------------|------------------|--------------------|
| Cedar Bay Road Reconstruction Study | \$ 50,000        | Recreation Reserve |
| <u>Walking Bridge Improvements</u>  | <u>\$200,000</u> | OCIF-FC Funding    |
| <b>Total</b>                        | <b>\$250,000</b> |                    |

Cedar Bay Road Reconstruction Study

- The Municipality completed a Cedar Bay Complex Development Plan. During this process it was determined that the road update/realignment to access the site requires review and design/planning.

Walking Bridge Improvement

- The Municipality will need to conduct improvements to the walking bridge over Pelican Creek. The following will need to be completed:
  - Cleaning of the metal frame and wood decking
  - Painting of the metal frame
  - Apply high-traffic wood stain
  - Replace any deteriorating wood

**THE CORPORATION OF THE MUNICIPALITY OF SIOUX LOOKOUT  
2025 CAPITAL EXPENDITURES**

| <b>Recreation &amp; Culture - Descriptions</b> | <b>Amount</b>   | <b>Funded</b>       |
|--|-----------------|---------------------|
| Arena Floor Matting                            | \$47,000        | MAT                 |
| Zero Turn Tractor                              | \$13,000        | Light Fleet Reserve |
| Fitness Centre Equipment                       | \$28,700        | MAT                 |
| <b>Total</b>                                   | <b>\$88,700</b> |                     |

Arena Floor Matting

- Removal of old floor matting in the Arena and installation of new glued down floor matting. To wrap around the entire area of the ice surface.

Zero Turn Tractor (Lawn Mower)

- Current machine is inoperable and therefore a replacement is required. This equipment will be necessary for the department in order to keep up with lawn maintenance throughout the community.



Fitness Centre Equipment

- Replacing outdated equipment with new to ensure the safety of our users and to ensure the facility continues to have equipment upgrades as required.
  - Treadmill X 1
  - Stairmaster X 1
  - Spin Bikes X 3

**THE CORPORATION OF THE MUNICIPALITY OF SIOUX LOOKOUT  
2025 CAPITAL PROJECT SUMMARY**

| <b><u>Revenues</u></b>      | <b><u>Amounts</u></b> |
|-----------------------------|-----------------------|
| Transfer from Reserves      | (\$350,935)           |
| User Fees                   | (\$87,805)            |
| Long Term Debt              | (\$1,281,286)         |
| Municipal Accommodation Tax | (\$75,700)            |
| Government Funding          | (\$940,625)           |
|                             | <hr/>                 |
|                             | <b>(\$2,736,351)</b>  |
|                             | <hr/>                 |

| <b><u>Expenditures</u></b>     |                    |
|--------------------------------|--------------------|
| airport 3/4 Ton Truck          | \$87,805           |
| Runway Plow Truck              | \$575,000          |
| Airport Parking Lot Expansion  | \$630,190          |
| Security Camera Upgrades       | \$30,000           |
| Emergency Services Tools       | \$53,560           |
| Fire Apparatus                 | \$651,096          |
| Landfill Loader Transmission   | \$30,000           |
| Hydro Pole Replacement         | \$35,000           |
| Asphalt Overlay                | \$305,000          |
| Cedar Bay Reconstruction Study | \$50,000           |
| Walking Bridge Improvements    | \$200,000          |
| Arean Floor Matting            | \$47,000           |
| Zero Turn Tractor              | \$13,000           |
| Fitness Centre Equipment       | \$28,700           |
|                                | <hr/>              |
|                                | <b>\$2,736,351</b> |
|                                | <hr/>              |

**THE CORPORATION OF THE MUNICIPALITY OF SIOUX LOOKOUT  
2024 CAPITAL PROJECT CONTINUING INTO 2025**

| <b><u>Revenues</u></b> | <b><u>Amounts</u></b> |
|------------------------|-----------------------|
| Transfer from Reserves | (\$803,000)           |
| Long Term Debt         | (\$15,648,251)        |
| Government Funding     | (\$2,146,331)         |
|                        | <hr/>                 |
|                        | <b>(\$18,597,582)</b> |
|                        | <hr/> <hr/>           |

| <b><u>Expenditures</u></b>              |                     |
|---|---------------------|
| Baseball Field Concession Stand         | \$65,000            |
| Ball Diamond Net Replacement            | \$10,000            |
| Biomass Sute Work – Public Works        | \$125,000           |
| Equipment Garage Design & Build         | \$4,769,582         |
| Facilities Shed                         | \$40,000            |
| Fencing and Dug Out Enhancements        | \$12,000            |
| Fitness Centre Foyer Air Conditioning   | \$20,000            |
| Hillcrest                               | \$4,800,000         |
| New Dock Ramp – Town Beach              | \$15,000            |
| Pelican Park Infrastructure             | \$2,500,000         |
| Road and Sidewalk Assessment            | \$40,000            |
| Secure Holding Area - Terminal Building | \$316,000           |
| Wastewater Treatment Plant – CTU        | \$5,835,000         |
| Water/bottle Fountain Stations          | \$50,000            |
|   | <hr/>               |
|   | <b>\$18,597,582</b> |
|   | <hr/> <hr/>         |

**THE MUNICIPALITY OF SIOUX LOOKOUT**  
**2025 MUNICIPAL OPERATING BUDGET**

Presented on February 11, 2025

|  | 2025<br>Budget    | 2024<br>Budget   | \$ Change         |
|--|-------------------|------------------|-------------------|
| <b>ADMINISTRATIVE DEPARTMENT</b>       |                   |                  |                   |
| <b>Revenue</b>                         |                   |                  |                   |
| Internal Reserve Transfers             | (\$35,000)        |                  | (\$35,000)        |
| <b>Revenue Total</b>                   | <b>(\$35,000)</b> |                  | <b>(\$35,000)</b> |
| <b>Expenditure</b>                     |                   |                  |                   |
| Administration                         | \$71,800          | \$35,325         | \$36,475          |
| Contracted Services - Other            | \$69,500          | \$26,500         | \$43,000          |
| Employment Costs                       | \$461,971         | \$377,054        | \$84,917          |
| Supplies                               | \$1,500           | \$1,500          |                   |
| <b>Expenditure Total</b>               | <b>\$604,771</b>  | <b>\$440,379</b> | <b>\$164,392</b>  |
| <b>ADMINISTRATIVE DEPARTMENT TOTAL</b> | <b>\$569,771</b>  | <b>\$440,379</b> | <b>\$129,392</b>  |

**AIRPORT DEPARTMENT**

|  |                       |                       |                    |
|--|-----------------------|-----------------------|--------------------|
| <b>Revenue</b>                         |                       |                       |                    |
| Fuel Sales                             | (\$14,348,580)        | (\$13,842,180)        | (\$506,400)        |
| Other Revenue                          | (\$180,000)           | (\$220,000)           | \$40,000           |
| User Fees                              | (\$2,523,240)         | (\$2,360,221)         | (\$163,019)        |
| <b>Revenue Total</b>                   | <b>(\$17,051,820)</b> | <b>(\$16,422,401)</b> | <b>(\$629,419)</b> |
| <b>Expenditure</b>                     |                       |                       |                    |
| Administration                         | \$41,700              | \$41,500              | \$200              |
| Internal Department Transfers          | \$145,000             | \$140,369             | \$4,631            |
| Contracted Services - Building         | \$103,350             | \$103,350             |                    |
| Contracted Services - Software         | \$165,000             | \$164,000             | \$1,000            |
| Contracted Services - Legal / Planning | \$2,000               | \$2,000               |                    |
| Contracted Services - Other            | \$88,500              | \$88,500              |                    |
| Debt Payments                          | \$482,786             | \$482,787             | (\$1)              |
| Employment Costs                       | \$1,759,580           | \$1,706,482           | \$53,098           |
| Equipment                              | \$201,170             | \$201,170             |                    |
| Fleet                                  | \$204,550             | \$200,650             | \$3,900            |
| Fuel Purchases                         | \$12,790,000          | \$12,470,000          | \$320,000          |
| Insurance                              | \$85,000              | \$75,000              | \$10,000           |
| Municipal Taxes                        | \$217,000             | \$215,000             | \$2,000            |
| Supplies                               | \$209,200             | \$179,200             | \$30,000           |
| Transfer to Reserves - User Fees       | \$346,584             | \$141,993             | \$204,591          |
| Utilities                              | \$210,400             | \$210,400             |                    |
| <b>Expenditure Total</b>               | <b>\$17,051,820</b>   | <b>\$16,422,401</b>   | <b>\$629,419</b>   |

**AIRPORT DEPARTMENT TOTAL**

**BUILDING DEPARTMENT**

|                             |                    |                   |                   |
|-----------------------------|--------------------|-------------------|-------------------|
| <b>Revenue</b>              |                    |                   |                   |
| Government Funding          | (\$60,000)         |                   | (\$60,000)        |
| User Fees                   | (\$75,800)         | (\$75,800)        |                   |
| <b>Revenue Total</b>        | <b>(\$135,800)</b> | <b>(\$75,800)</b> | <b>(\$60,000)</b> |
| <b>Expenditure</b>          |                    |                   |                   |
| Administration              | \$3,800            | \$4,600           | (\$800)           |
| Contracted Services - Other | \$60,500           | \$500             | \$60,000          |
| Employment Costs            | \$295,896          | \$278,930         | \$16,966          |

|                                       | 2025<br>Budget     | 2024<br>Budget     | \$ Change          |
|---------------------------------------|--------------------|--------------------|--------------------|
| Equipment                             | \$1,200            | \$1,000            | \$200              |
| Insurance                             | \$300              | \$300              |                    |
| Supplies                              | \$1,000            | \$1,000            |                    |
| <b>Expenditure Total</b>              | <b>\$362,696</b>   | <b>\$286,330</b>   | <b>\$76,366</b>    |
| <b>BUILDING DEPARTMENT TOTAL</b>      | <b>\$226,896</b>   | <b>\$210,530</b>   | <b>\$16,366</b>    |
| <b>BY-LAW</b>                         |                    |                    |                    |
| <b>Revenue</b>                        |                    |                    |                    |
| Other Revenue                         | (\$200,000)        | (\$200,000)        |                    |
| User Fees                             | (\$11,200)         | (\$11,900)         | \$700              |
| <b>Revenue Total</b>                  | <b>(\$211,200)</b> | <b>(\$211,900)</b> | <b>\$700</b>       |
| <b>Expenditure</b>                    |                    |                    |                    |
| Administration                        |                    | \$800              | (\$800)            |
| Contracted Services - Software        | \$7,000            | \$6,000            | \$1,000            |
| Contracted Services - Other           | \$151,500          | \$151,500          |                    |
| Employment Costs                      | \$141,366          | \$91,781           | \$49,585           |
| Insurance                             | \$3,158            | \$3,003            | \$155              |
| Supplies                              | \$6,300            | \$5,300            | \$1,000            |
| <b>Expenditure Total</b>              | <b>\$309,324</b>   | <b>\$258,384</b>   | <b>\$50,940</b>    |
| <b>BY-LAW TOTAL</b>                   | <b>\$98,124</b>    | <b>\$46,484</b>    | <b>\$51,640</b>    |
| <b>COMMUNITY TRANSPORTATION</b>       |                    |                    |                    |
| <b>Revenue</b>                        |                    |                    |                    |
| Government Funding                    | (\$43,841)         | (\$107,414)        | \$63,573           |
| User Fees                             | (\$10,000)         | (\$60,210)         | \$50,210           |
| <b>Revenue Total</b>                  | <b>(\$53,841)</b>  | <b>(\$167,624)</b> | <b>\$113,783</b>   |
| <b>Expenditure</b>                    |                    |                    |                    |
| Administration                        | \$250              | \$1,000            | (\$750)            |
| Contracted Services - Other           | \$50,000           |                    | \$50,000           |
| Employment Costs                      | \$49,591           | \$148,774          | (\$99,183)         |
| Fleet                                 | \$3,000            | \$16,700           | (\$13,700)         |
| Insurance                             | \$1,000            | \$1,000            |                    |
| Supplies                              |                    | \$150              | (\$150)            |
| <b>Expenditure Total</b>              | <b>\$103,841</b>   | <b>\$167,624</b>   | <b>(\$63,783)</b>  |
| <b>COMMUNITY TRANSPORTATION TOTAL</b> | <b>\$50,000.00</b> |                    | <b>\$50,000.00</b> |
| <b>CORPORATE SERVICES</b>             |                    |                    |                    |
| <b>Revenue</b>                        |                    |                    |                    |
| Internal Reserve Transfers            | (\$43,000)         | (\$3,000)          | (\$40,000)         |
| Other Revenue                         | (\$3,000)          | (\$3,000)          |                    |
| User Fees                             | (\$44,550)         | (\$49,800)         | \$5,250            |
| <b>Revenue Total</b>                  | <b>(\$90,550)</b>  | <b>(\$55,800)</b>  | <b>(\$34,750)</b>  |
| <b>Expenditure</b>                    |                    |                    |                    |
| Administration                        | \$146,300          | \$142,500          | \$3,800            |
| Contracted Services - Legal/Planning  | \$50,000           | \$50,000           |                    |
| Contracted Services - Other           | \$166,200          | \$129,300          | \$36,900           |
| Employment Costs                      | \$754,244          | \$753,938          | \$306              |
| Equipment                             | \$10,000           | \$11,700           | (\$1,700)          |
| Insurance                             | \$835              | \$793              | \$42               |



|                                    | 2025<br>Budget     | 2024<br>Budget     | \$ Change          |
|------------------------------------|--------------------|--------------------|--------------------|
| Leased Equipment                   | \$53,000           | \$45,000           | \$8,000            |
| Supplies                           | \$36,500           | \$26,750           | \$9,750            |
| Transfer to Reserves - User Fees   | \$27,500           | \$15,500           | \$12,000           |
| <b>Expenditure Total</b>           | <b>\$1,244,579</b> | <b>\$1,175,481</b> | <b>\$69,098</b>    |
| <b>CORPORATE SERVICES TOTAL</b>    | <b>\$1,154,029</b> | <b>\$1,119,681</b> | <b>\$34,348</b>    |
| <b><u>ECONOMIC DEVELOPMENT</u></b> |                    |                    |                    |
| <b>Revenue</b>                     |                    |                    |                    |
| User Fees                          | (\$10,000)         |                    | (\$10,000)         |
| Government Funding                 | (\$110,000)        |                    | (\$110,000)        |
| <b>Revenue Total</b>               | <b>(\$120,000)</b> |                    | <b>(\$120,000)</b> |
| <b>Expenditure</b>                 |                    |                    |                    |
| Administration                     | \$6,000            | \$6,480            | (\$480)            |
| Contracted Services - Other        | \$46,000           | \$38,000           | \$8,000            |
| Employment Costs                   | \$242,298          | \$124,598          | \$117,700          |
| Supplies                           | \$2,500            | \$500              | \$2,000            |
| <b>Expenditure Total</b>           | <b>\$296,798</b>   | <b>\$169,578</b>   | <b>\$127,220</b>   |
| <b>ECONOMIC DEVELOPMENT TOTAL</b>  | <b>\$176,798</b>   | <b>\$169,578</b>   | <b>\$7,220</b>     |
| <b><u>EMERGENCY SERVICES</u></b>   |                    |                    |                    |
| <b>Revenue</b>                     |                    |                    |                    |
| User Fees                          | (\$6,500)          | (\$8,500)          | \$2,000            |
| <b>Revenue Total</b>               | <b>(\$6,500)</b>   | <b>(\$8,500)</b>   | <b>\$2,000</b>     |
| <b>Expenditure</b>                 |                    |                    |                    |
| Administration                     | \$10,400           | \$11,700           | (\$1,300)          |
| Contracted Services - Other        | \$35,500           | \$30,500           | \$5,000            |
| Debt                               | \$23,843           | \$27,002           | (\$3,159)          |
| Employment Costs                   | \$486,229          | \$457,646          | \$28,583           |
| Equipment                          | \$56,500           | \$57,000           | (\$500)            |
| Fleet                              | \$24,600           | \$22,000           | \$2,600            |
| Insurance                          | \$64,154           | \$60,972           | \$3,182            |
| Leased Equipment                   | \$87,000           | \$84,000           | \$3,000            |
| Supplies                           | \$10,500           | \$15,000           | (\$4,500)          |
| Utilities                          | \$35,500           | \$39,600           | (\$4,100)          |
| <b>Expenditure Total</b>           | <b>\$834,226</b>   | <b>\$805,420</b>   | <b>\$28,806</b>    |
| <b>EMERGENCY SERVICES TOTAL</b>    | <b>\$827,726</b>   | <b>\$796,920</b>   | <b>\$30,806</b>    |
| <b><u>FACILITIES</u></b>           |                    |                    |                    |
| <b>Revenue</b>                     |                    |                    |                    |
| Internal Department Transfers      | (\$106,506)        | (\$119,581)        | \$13,075           |
| User Fees                          | (\$571,746)        | (\$825,085)        | \$253,339          |
| <b>Revenue Total</b>               | <b>(\$678,252)</b> | <b>(\$944,666)</b> | <b>\$266,414</b>   |
| <b>Expenditure</b>                 |                    |                    |                    |
| Administration                     | \$5,200            | \$7,800            | (\$2,600)          |
| Contracted Services - Building     | \$145,000          | \$146,000          | (\$1,000)          |
| Contracted Services - Other        | \$104,500          | \$66,500           | \$38,000           |
| Debt                               | \$437,349          | \$440,629          | (\$3,280)          |
| Employment Costs                   | \$523,375          | \$716,258          | (\$192,883)        |
| Equipment                          | \$10,000           | \$10,000           |                    |

|                                      | 2025<br>Budget     | 2024<br>Budget     | \$ Change          |
|--------------------------------------|--------------------|--------------------|--------------------|
| Insurance                            | \$46,461           | \$45,155           | \$1,306            |
| Municipal Taxes                      | \$56,751           | \$55,000           | \$1,751            |
| Supplies                             | \$86,500           | \$90,000           | (\$3,500)          |
| Transfer to Reserves - Taxation      | \$50,000           | \$50,000           |                    |
| Transfer to External Agency          | \$36,000           | \$36,000           |                    |
| Utilities                            | \$171,750          | \$186,700          | (\$14,950)         |
| <b>Expenditure Total</b>             | <b>\$1,672,886</b> | <b>\$1,850,042</b> | <b>(\$177,156)</b> |
| <b>FACILITIES TOTAL</b>              | <b>\$994,634</b>   | <b>\$905,376</b>   | <b>\$89,258</b>    |
| <b>HUMAN RESOURCES</b>               |                    |                    |                    |
| <b>Revenue</b>                       |                    |                    |                    |
| Internal Department Transfers        | (\$18,045)         | (\$16,996)         | (\$1,049)          |
| <b>Revenue Total</b>                 | <b>(\$18,045)</b>  | <b>(\$16,996)</b>  | <b>(\$1,049)</b>   |
| <b>Expenditure</b>                   |                    |                    |                    |
| Administration                       | \$19,525           | \$18,465           | \$1,060            |
| Contracted Services - Legal/Planning | \$25,000           | \$25,000           |                    |
| Contracted Services - Other          | \$87,190           | \$76,500           | \$10,690           |
| Employment Costs                     | \$363,463          | \$342,713          | \$20,750           |
| Equipment                            | \$1,000            | \$1,000            |                    |
| Supplies                             | \$2,000            | \$2,000            |                    |
| <b>Expenditure Total</b>             | <b>\$498,178</b>   | <b>\$465,678</b>   | <b>\$32,500</b>    |
| <b>HUMAN RESOURCES TOTAL</b>         | <b>\$480,133</b>   | <b>\$448,682</b>   | <b>\$31,451</b>    |
| <b>INFORMATION TECHNOLOGY</b>        |                    |                    |                    |
| <b>Revenue</b>                       |                    |                    |                    |
| Internal Department Transfer         |                    | (\$17,000)         | \$17,000           |
| Internal Reserve Transfers           | (\$50,000)         |                    | (\$50,000)         |
| <b>Revenue Total</b>                 | <b>(\$50,000)</b>  | <b>(\$17,000)</b>  | <b>(\$33,000)</b>  |
| <b>Expenditure</b>                   |                    |                    |                    |
| Administration                       | \$50,435           | \$7,050            | \$43,385           |
| Contracted Services - Software       | \$79,380           | \$89,160           | (\$9,780)          |
| Contracted Services - Other          | \$55,000           | \$55,000           |                    |
| Employment Costs                     | \$77,672           | \$74,417           | \$3,255            |
| Equipment                            | \$81,500           | \$87,700           | (\$6,200)          |
| Supplies                             | \$5,000            | \$5,000            |                    |
| Transfer to Reserves - Taxation      | \$10,000           | \$10,000           |                    |
| <b>Expenditure Total</b>             | <b>\$358,987</b>   | <b>\$328,327</b>   | <b>\$30,660</b>    |
| <b>INFORMATION TECHNOLOGY TOTAL</b>  | <b>\$308,987</b>   | <b>\$311,327</b>   | <b>(\$2,340)</b>   |
| <b>MUNICIPAL - HEAVY FLEET</b>       |                    |                    |                    |
| <b>Revenue</b>                       |                    |                    |                    |
| Internal Reserve Transfer            | (\$30,401)         | (\$49,417)         | \$19,016           |
| User Fees                            |                    | (\$15,000)         | \$15,000           |
| <b>Revenue Total</b>                 | <b>(\$30,401)</b>  | <b>(\$64,417)</b>  | <b>\$34,016</b>    |
| <b>Expenditure</b>                   |                    |                    |                    |
| Debt                                 | \$16,502           | \$17,050           | (\$548)            |
| Employment Costs                     |                    | \$18,096           | (\$18,096)         |
| Fleet                                | \$285,320          | \$343,966          | (\$58,646)         |
| Leased Equipment                     | \$30,401           | \$30,401           |                    |

|                                      | 2025<br>Budget     | 2024<br>Budget     | \$ Change         |
|--------------------------------------|--------------------|--------------------|-------------------|
| Transfer to Reserves - Taxation      | \$180,000          | \$180,000          |                   |
| <b>Expenditure Total</b>             | <b>\$512,223</b>   | <b>\$589,513</b>   | <b>(\$77,290)</b> |
| <b>MUNICIPAL - HEAVY FLEET TOTAL</b> | <b>\$481,822</b>   | <b>\$525,096</b>   | <b>(\$43,274)</b> |
| <b>MUNICIPAL - LIGHT FLEET</b>       |                    |                    |                   |
| <b>Revenue</b>                       |                    |                    |                   |
| Internal Reserve Transfer            | (\$49,016)         | (\$50,783)         | \$1,767           |
| <b>Revenue Total</b>                 | <b>(\$49,016)</b>  | <b>(\$50,783)</b>  | <b>\$1,767</b>    |
| <b>Expenditure</b>                   |                    |                    |                   |
| Contracted Services - Other          | \$30,000           |                    | \$30,000          |
| Debt                                 | \$13,313           | \$24,995           | (\$11,682)        |
| Fleet                                | \$74,900           | \$89,200           | (\$14,300)        |
| Leased Equipment                     | \$69,799           | \$69,799           |                   |
| Transfer to Reserves - Taxation      | \$62,000           | \$42,606           | \$19,394          |
| <b>Expenditure Total</b>             | <b>\$250,012</b>   | <b>\$226,600</b>   | <b>\$23,412</b>   |
| <b>MUNICIPAL - LIGHT FLEET TOTAL</b> | <b>\$200,996</b>   | <b>\$175,817</b>   | <b>\$25,179</b>   |
| <b>PLANNING</b>                      |                    |                    |                   |
| <b>Revenue</b>                       |                    |                    |                   |
| Internal Reserve Transfer            | (\$18,500)         | (\$116,000)        | \$97,500          |
| User Fees                            | (\$413,000)        | (\$306,000)        | (\$107,000)       |
| <b>Revenue Total</b>                 | <b>(\$431,500)</b> | <b>(\$422,000)</b> | <b>(\$9,500)</b>  |
| <b>Expenditure</b>                   |                    |                    |                   |
| Administration                       | \$20,600           | \$21,600           | (\$1,000)         |
| Contracted Services - Legal/Planning | \$115,000          | \$315,000          | (\$200,000)       |
| Contracted Services - Other          | \$50,000           | \$45,000           | \$5,000           |
| Employment Costs                     | \$141,390          | \$142,559          | (\$1,169)         |
| Equipment                            | \$1,200            | \$1,000            | \$200             |
| Supplies                             | \$1,000            | \$1,000            |                   |
| Transfer to Reserves - Taxation      | \$25,000           | \$25,000           |                   |
| Transfer to Reserves - User Fees     | \$350,000          | \$150,000          | \$200,000         |
| <b>Expenditure Total</b>             | <b>\$704,190</b>   | <b>\$701,159</b>   | <b>\$3,031</b>    |
| <b>PLANNING TOTAL</b>                | <b>\$272,690</b>   | <b>\$279,159</b>   | <b>(\$6,469)</b>  |
| <b>PUBLIC WORKS</b>                  |                    |                    |                   |
| <b>Revenue</b>                       |                    |                    |                   |
| Other Revenue                        |                    |                    |                   |
| User Fees                            | (\$14,018)         | (\$14,815)         | \$797             |
| <b>Revenue Total</b>                 | <b>(\$14,018)</b>  | <b>(\$14,815)</b>  | <b>\$797</b>      |
| <b>Expenditure</b>                   |                    |                    |                   |
| Administration                       | \$4,300            | \$5,600            | (\$1,300)         |
| Contracted Services - Other          | \$256,650          | \$279,240          | (\$22,590)        |
| Debt                                 | \$370,534          | \$284,793          | \$85,741          |
| Employment Costs                     | \$982,750          | \$1,323,922        | (\$341,172)       |
| Equipment                            | \$13,200           | \$10,700           | \$2,500           |
| Insurance                            | \$39,524           | \$37,558           | \$1,966           |
| Supplies                             | \$205,200          | \$192,472          | \$12,728          |
| Transfer to Reserves - Taxation      | \$350,000          | \$350,000          |                   |
| Utilities                            | \$65,664           | \$57,500           | \$8,164           |

|                                       | 2025<br>Budget        | 2024<br>Budget        | \$ Change          |
|---------------------------------------|-----------------------|-----------------------|--------------------|
| <b>Expenditure Total</b>              | <b>\$2,287,822</b>    | <b>\$2,541,785</b>    | <b>(\$253,963)</b> |
| <b>PUBLIC WORKS TOTAL</b>             | <b>\$2,273,804</b>    | <b>\$2,526,970</b>    | <b>(\$253,166)</b> |
| <b>RECREATION &amp; CULTURE</b>       |                       |                       |                    |
| <b>Revenue</b>                        |                       |                       |                    |
| Government Funding                    | (\$5,000)             | (\$5,000)             |                    |
| Internal Reserve Transfer             | (\$15,000)            |                       | (\$15,000)         |
| User Fees                             | (\$476,350)           | (\$445,050)           | (\$31,300)         |
| <b>Revenue Total</b>                  | <b>(\$496,350)</b>    | <b>(\$450,050)</b>    | <b>(\$46,300)</b>  |
| <b>Expenditure</b>                    |                       |                       |                    |
| Administration                        | \$26,587              | \$25,150              | \$1,437            |
| Contracted Services - Other           | \$215,700             | \$113,400             | \$102,300          |
| Debt                                  | \$38,465              | \$38,465              |                    |
| Employment Costs                      | \$1,842,656           | \$1,622,816           | \$219,840          |
| Equipment                             | \$47,500              | \$48,000              | (\$500)            |
| Fleet                                 | \$1,500               | \$2,000               | (\$500)            |
| Insurance                             | \$68,776              | \$65,736              | \$3,040            |
| Supplies                              | \$160,059             | \$156,500             | \$3,559            |
| Transfer to Reserves - Taxation       | \$25,000              | \$20,000              | \$5,000            |
| Transfer to Reserves - User Fees      | \$11,735              |                       | \$11,735           |
| Utilities                             | \$204,020             | \$204,700             | (\$680)            |
| <b>Expenditure Total</b>              | <b>\$2,641,998</b>    | <b>\$2,296,767</b>    | <b>\$345,231</b>   |
| <b>RECREATION &amp; CULTURE TOTAL</b> | <b>\$2,145,648</b>    | <b>\$1,846,717</b>    | <b>\$298,931</b>   |
| <b>TAXATION LEVY</b>                  |                       |                       |                    |
| <b>Revenue</b>                        |                       |                       |                    |
| Taxable                               | (\$12,778,228)        | (\$12,083,148)        | (\$695,080)        |
| Payment in Lieu (PIL)                 | (\$725,284)           | (\$681,847)           | (\$43,437)         |
| Other Revenue                         | (\$99,562)            | (\$99,562)            |                    |
| <b>Revenue Total</b>                  | <b>(\$13,603,074)</b> | <b>(\$12,864,557)</b> | <b>(\$738,517)</b> |
| <b>TAXATION LEVY TOTAL</b>            | <b>(\$13,603,074)</b> | <b>(\$12,864,557)</b> | <b>(\$738,517)</b> |
| <b>TAXATION ADJUSTMENTS</b>           |                       |                       |                    |
| <b>Revenue</b>                        |                       |                       |                    |
| Other Revenue                         | (\$306,000)           | (\$341,000)           | \$35,000           |
| School Boards                         | (\$1,273,116)         | (\$1,273,116)         |                    |
| <b>Revenue Total</b>                  | <b>(\$1,579,116)</b>  | <b>(\$1,614,116)</b>  | <b>\$35,000</b>    |
| <b>Expenditure</b>                    |                       |                       |                    |
| Adjustments                           | \$65,000              | \$77,000              | (\$12,000)         |
| Transfer to School Boards             | \$1,273,116           | \$1,273,116           |                    |
| <b>Expenditure Total</b>              | <b>\$1,338,116</b>    | <b>\$1,350,116</b>    | <b>(\$12,000)</b>  |
| <b>TAXATION ADJUSTMENTS TOTAL</b>     | <b>(\$241,000)</b>    | <b>(\$264,000)</b>    | <b>\$23,000</b>    |
| <b>TREASURY</b>                       |                       |                       |                    |
| <b>Revenue</b>                        |                       |                       |                    |
| Government Funding                    | (\$1,610,800)         | (\$1,481,700)         | (\$129,100)        |
| Internal Department Transfer          | (\$191,292)           | (\$182,543)           | (\$8,749)          |
| Internal Reserve Transfer             |                       | (\$60,000)            | \$60,000           |
| Other Revenue                         | (\$809,500)           | (\$711,178)           | (\$98,322)         |

|                                  | 2025<br>Budget       | 2024<br>Budget       | \$ Change          |
|----------------------------------|----------------------|----------------------|--------------------|
| User Fees                        | (\$50,200)           | (\$16,450)           | (\$33,750)         |
| <b>Revenue Total</b>             | <b>(\$2,661,792)</b> | <b>(\$2,451,871)</b> | <b>(\$209,921)</b> |
| <b>Expenditure</b>               |                      |                      |                    |
| Administration                   | \$37,128             | \$60,850             | (\$23,722)         |
| Contracted Services - Software   | \$165,000            | \$110,000            | \$55,000           |
| Contracted Services - Other      | \$150,000            | \$188,000            | (\$38,000)         |
| Debt                             | \$83,882             | \$83,883             | (\$1)              |
| Employment Costs                 | \$806,871            | \$845,181            | (\$38,310)         |
| Insurance                        | \$57,638             | \$41,019             | \$16,619           |
| Supplies                         | \$20,000             | \$20,000             |                    |
| Transfer to External Agency      | \$260,800            | \$181,589            | \$79,211           |
| Transfer to Reserves - User Fees | \$350,000            | \$265,089            | \$84,911           |
| <b>Expenditure Total</b>         | <b>\$1,931,319</b>   | <b>\$1,795,611</b>   | <b>\$135,708</b>   |
| <b>TREASURY TOTAL</b>            | <b>(\$730,473)</b>   | <b>(\$656,260)</b>   | <b>(\$74,213)</b>  |

#### UTILITIES - SANITARY SEWER

|                                  |                      |                      |                   |
|----------------------------------|----------------------|----------------------|-------------------|
| <b>Revenue</b>                   |                      |                      |                   |
| User Fees                        | (\$1,413,600)        | (\$1,367,520)        | (\$46,080)        |
| <b>Revenue Total</b>             | <b>(\$1,413,600)</b> | <b>(\$1,367,520)</b> | <b>(\$46,080)</b> |
| <b>Expenditure</b>               |                      |                      |                   |
| Administration                   | \$22,510             | \$26,510             | (\$4,000)         |
| Contracted Services - NWI        | \$510,250            | \$502,652            | \$7,598           |
| Contracted Services - Other      | \$10,758             | \$13,258             | (\$2,500)         |
| Debt                             | \$50,142             | \$92,166             | (\$42,024)        |
| Employment Costs                 | \$101,823            | \$149,044            | (\$47,221)        |
| Equipment                        | \$510                | \$510                |                   |
| Fleet                            | \$64,892             | \$64,892             |                   |
| Insurance                        | \$71,496             | \$67,949             | \$3,547           |
| Internal Department Transfer     | \$76,189             | \$74,334             | \$1,855           |
| Municipal Taxes                  | \$92,500             | \$64,761             | \$27,739          |
| Supplies                         | \$10,000             | \$7,900              | \$2,100           |
| Transfer to Reserves - User Fees | \$246,530            | \$105,525            | \$141,005         |
| Utilities                        | \$156,000            | \$198,019            | (\$42,019)        |
| <b>Expenditure Total</b>         | <b>\$1,413,600</b>   | <b>\$1,367,520</b>   | <b>\$46,080</b>   |

#### UTILITIES - SANITARY SEWER

#### UTILITIES - WATER DISTRIBUTION

|                              |                      |                      |                   |
|------------------------------|----------------------|----------------------|-------------------|
| <b>Revenue</b>               |                      |                      |                   |
| User Fees                    | (\$1,798,000)        | (\$1,775,500)        | (\$22,500)        |
| <b>Revenue Total</b>         | <b>(\$1,798,000)</b> | <b>(\$1,775,500)</b> | <b>(\$22,500)</b> |
| <b>Expenditure</b>           |                      |                      |                   |
| Administration               | \$11,084             | \$26,568             | (\$15,484)        |
| Contracted Services - NWI    | \$765,857            | \$751,022            | \$14,835          |
| Contracted Services - Other  | \$34,000             | \$34,082             | (\$82)            |
| Debt                         | \$249,858            | \$236,992            | \$12,866          |
| Employment Costs             | \$135,263            | \$139,497            | (\$4,234)         |
| Equipment                    | \$1,000              | \$1,700              | (\$700)           |
| Fleet                        | \$43,901             | \$46,164             | (\$2,263)         |
| Insurance                    | \$91,034             | \$96,618             | (\$5,584)         |
| Internal Department Transfer | \$48,067             | \$60,351             | (\$12,284)        |

|   | 2025<br>Budget       | 2024<br>Budget       | \$ Change          |
|---|----------------------|----------------------|--------------------|
| Municipal Taxes                                       | \$33,164             | \$21,933             | \$11,231           |
| Supplies  | \$50,500             | \$47,400             | \$3,100            |
| Transfer to Reserves - User Fees                      | \$189,272            | \$139,368            | \$49,904           |
| Utilities   | \$145,000            | \$173,805            | (\$28,805)         |
| <b>Expenditure Total</b>                              | <b>\$1,798,000</b>   | <b>\$1,775,500</b>   | <b>\$22,500</b>    |
| <b>UTILITIES - WATER DISTRIBUTION TOTAL</b>           |                      |                      |                    |
| <b>WASTE MANAGEMENT</b>                               |                      |                      |                    |
| <b>Revenue</b>  |                      |                      |                    |
| Internal Department Transfers                         | (\$28,244)           |                      | (\$28,244)         |
| Internal Reserve Transfer                             | (\$74,805)           |                      | (\$74,805)         |
| User Fees   | (\$633,420)          | (\$599,500)          | (\$33,920)         |
| <b>Revenue Total</b>                                  | <b>(\$736,469)</b>   | <b>(\$599,500)</b>   | <b>(\$136,969)</b> |
| <b>Expenditure</b>                                    |                      |                      |                    |
| Administration  | \$8,950              | \$8,500              | \$450              |
| Contracted Services - Other                           | \$74,500             | \$98,500             | (\$24,000)         |
| Debt  | \$177,974            | \$162,240            | \$15,734           |
| Employment Costs                                      | \$360,130            | \$282,846            | \$77,284           |
| Fleet   | \$93,100             | \$99,700             | (\$6,600)          |
| Insurance   | \$3,304              | \$2,850              | \$454              |
| Internal Department Transfer                          | \$41,042             | (\$21,907)           | \$62,949           |
| Municipal Taxes                                       | \$4,500              | \$2,900              | \$1,600            |
| Supplies  | \$13,500             | \$13,700             | (\$200)            |
| Transfer to Reserves - Taxation                       |                      | \$12,000             | (\$12,000)         |
| Transfer to Reserves - User Fees                      |                      | \$67,595             | (\$67,595)         |
| Utilities   | \$9,000              | \$8,775              | \$225              |
| <b>Expenditure Total</b>                              | <b>\$786,000</b>     | <b>\$737,699</b>     | <b>\$48,301</b>    |
| <b>WASTE MANAGEMENT TOTAL</b>                         | <b>\$49,531</b>      | <b>\$138,199</b>     | <b>(\$88,668)</b>  |
| <b>OPERATING BUDGET TOTAL</b>                         | <b>(\$4,262,958)</b> | <b>(\$3,843,902)</b> | <b>(\$419,056)</b> |
| <b>PROVINCIALY LEGISLATED AGENCIES/SERVICES</b>       |                      |                      |                    |
| <b>Expenditure</b>                                    |                      |                      |                    |
| Kenora District Service Board                         | \$1,120,778          | \$1,085,525          | \$35,253           |
| Kenora Home for the Aged                              | \$543,606            | \$517,617            | \$25,989           |
| Municipal Property Assessment Corporation             | \$76,592             | \$74,518             | \$2,074            |
| Northwest Health Unit                                 | \$264,414            | \$219,964            | \$44,450           |
| Policing Expenses                                     | \$1,846,112          | \$1,549,916          | \$296,196          |
| Sioux Lookout OPP Detachment Board                    | \$20,000             | \$20,000             |                    |
| <b>Expenditure Total</b>                              | <b>\$3,871,502</b>   | <b>\$3,467,540</b>   | <b>\$403,962</b>   |
| <b>PROVINCIALY LEGISLATED AGENCIES/SERVICES TOTAL</b> | <b>\$3,871,502</b>   | <b>\$3,467,540</b>   | <b>\$403,962</b>   |
| LOCAL AGENCY - SIOUX LOOKOUT PUBLIC LIBRARY           | \$391,456            | \$376,362            | \$15,094           |
| <b>2025 MUNICIPAL BUDGET TOTAL</b>                    | <b>\$0</b>           |                      | <b>\$0</b>         |